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Allan G. Andrews, C.A.
Metropolitan Auditor

THE MUNICIPALITY OF METROPOLITAN TORONTO
METROPOLITAN WATERWORKS SYSTEM

Report on the audit of the books and
accounts for the year ended

December 31, 1983

The Municipality of
Metropolitan Toronto

Metropolitan Audit Department

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Allan G. Andrews, C.A., *Metropolitan Auditor*

May 10, 1984

**Mr. Paul V. Godfrey, Chairman,
and Members of the Metropolitan Council,
The Municipality of Metropolitan Toronto**

I have examined the financial statements of the Metropolitan Waterworks System for the year ended December 31, 1983 and attach separately my report as Auditor to the Members of the Metropolitan Council. I performed this work acting under the authority of Section 22 of the Municipality of Metropolitan Toronto Act. My examination included a general review of the accounting procedures and records of the System and accordingly in this report I am commenting in some detail on the procedures and the content of the financial statements.

GENERAL BACKGROUND

Statutory Provisions

By Sections 28 to 49 of the Municipality of Metropolitan Toronto Act, power is given to the Metropolitan Corporation to establish a Metropolitan Waterworks System for the purpose of supplying water to the area municipalities and to any local or regional municipality outside the Metropolitan Area, to assume from the area municipalities all works for the production, treatment and storage of water vested in each area municipality or any local board thereof and all distribution mains connected therewith and to pass by-laws fixing the rates for water to be sold to the area municipalities in order that the System may be self-sustaining. The Corporation is required to assume any debenture debt of the area municipalities which may be outstanding for those assets which are assumed.

Acting under the above statutory authority, the Metropolitan Council has passed, from time to time, by-laws for the assumption of assets from the area municipalities, and the Metropolitan Corporation assumed from the same dates the responsibility for any debenture debt charges pertaining to these assets.

The Metropolitan Council, acting under authority set out in Section 47 of the Municipality of Metropolitan Toronto Act, has also passed by-laws which transferred back to certain area municipalities the ownership of mains no longer required by the Metropolitan Waterworks System.

General description of the books of account of the Waterworks System

Section 38 of the Municipality of Metropolitan Toronto Act provides that "the Metropolitan Council shall keep separate books and accounts of the revenues, expenditures, assets and liabilities of its waterworks system in such a manner as may be prescribed by the Ministry (of Municipal Affairs and Housing)". The Metropolitan Treasury Department keeps the accounts of the System segregated from its general books of account, except as to cash, so that accounting information is readily available for the required reporting.

For convenience, the same bank accounts of the Metropolitan Corporation used for its general purposes for banking transactions relating to its capital and current funds are also used for banking transactions of the Waterworks System. By the use of interfund accounting, the Metropolitan Treasurer can determine the financial relationship of these funds and this is reflected on the balance sheets in the amounts owing to and by one fund to another. Since January 1, 1978, interest on the daily balance in this account has been allowed or charged to the Waterworks System.

COMMENTS ON THE FINANCIAL STATEMENTS

Operations

The System generated a surplus of $3,681,000 in 1983. This was achieved after providing for capital expenditures out of current revenue of $2,973,000 and provisions to reserve accounts of $925,000 and $467,000 in respect of debenture interest accrual and capital financing respectively. When the current surplus is taken into account, the accumulated net revenue increased from $10,163,000 to $13,844,000 at December 31, 1983.

Expenditure

The total operating expenditure for the year amounted to $38,518,000, an increase of $3,136,000 or 8% over the 1982 level.

The expenditure was made up as follows:

	Salaries Wages and Fringe Benefits	Materials Supplies and Utilities	Other Services	Total 1983	Total 1982
			(in thousands)		
Purification	$ 6,333	$ 3,684	$ 373	$10,390	$ 9,586
Pumping	3,768	7,968	159	11,895	11,033
Transmission and distribution	3,975	343	320	4,638	4,330
Administration:					
General	1,221	29	1,267	2,517	2,074
Payment in lieu of taxes			9,078	9,078	8,359
	$15,297	$12,024	$11,197	$38,518	$35,382

Past service pension cost of $382,000 is included in other general administrative expenses and is the current year's expenditure on account of the unfunded liability created by improvements in the Metropolitan Toronto Pension Plan. The liability will be liquidated by annual payments of $382,000 until the year 1992.

PRINCIPAL PAYMENTS AND INTEREST CHARGES ON LONG TERM DEBT - $22,994,000 (1982 - $22,775,000)

This is made up as follows:

Principal payments on long term debt	$ 5,668,000
Interest charges on long term debt	16,887,000
Exchange on principal payable in U.S. Funds	439,000
	$22,994,000

Principal payments represent instalment principal matured and sinking fund deposits for the year 1983. Principal payments payable in the United States have been converted into Canadian dollars at the rate of exchange prevailing at the date the debentures were issued. The interest charges on long term debt of $16,887,000 are made up of coupon interest paid on outstanding Waterworks debentures. The interest payments payable in the United States have been converted at the rate of exchange prevailing on the date the interest became due. The amount of $439,000 for exchange on principal payable in U.S. funds reflects the excess of costs of conversion to U.S. funds over the corresponding principal amount recorded at the times the debts were issued.

TRANSFERS TO RESERVES AND RESERVE FUNDS - $1,392,000 (1982 - $1,540,000)

This is made up of $925,000 provided as a reserve for accrual of Debenture Interest and $467,000 for Capital Stabilizing Reserve.

On April 23, 1982, Council established a Reserve for Accrual of Debenture Interest with an annual provision of $925,000. This was designed to lessen the impact of full accrual which becomes effective in 1985.

Council also established a policy in respect of financing capital expenditure whereby no more than 50% of actual net debenturable capital expenditure is to be financed in any year from current revenues. To the extent that funds levied for this purpose differ from this amount, any excess or shortage is to be transferred to or from a Capital Stabilizing Reserve. For 1983, an amount of $3,000,000 was levied for capital expenditures out of current funds and 50% of actual net debenturable capital expenditures amounted to $2,533,000. Accordingly, $467,000 was transferred to the Capital Stabilizing Reserve.

CAPITAL EXPENDITURE OUT OF CURRENT REVENUE - $2,973,000
(1982 - $2,844,000)

This is made up of $2,533,000 for debenturable capital expenditures upon which I have commented above, together with $441,000 for equipment and other items of a non-debenturable capital nature.

Revenue

SALE OF WATER - $67,431,000 (1982 - $59,921,000)

Details of this amount are as follows:

Sold to:	
Borough of East York	$ 2,480,000
City of Etobicoke	9,644,000
City of North York	13,932,000
City of Toronto	23,705,000
City of York	2,934,000
	52,695,000
Scarborough Public Utilities Commission	10,348,000
Province of Ontario	4,388,000
	$67,431,000

During 1983, the rate charged per cubic metre was 13.88 cents, in accordance with a schedule set out in By-law 190-77 passed by the Metropolitan Council on November 1, 1977. On the same date the Metropolitan Council passed By-Law 191-77 to add a surcharge to the water rate for water pollution control purposes. For the year 1983, the surcharge was 71.5%.

This surcharge has been credited to the general revenue of the Metropolitan Corporation in accordance with Section 36 of the Municipality of Metropolitan Toronto Act. Related costs are expenditures of the Metropolitan Corporation.

On October 11, 1974, Metropolitan Council authorized an agreement for the supply of water to the Province of Ontario for resale to the Regional Municipalities of York and Durham. This agreement provided for an adjustment in rates every two years from the date of commencement of the service (July 1, 1975). The latest increase was effected July 1, 1983 when the rates increased from 15.66 cents to 16.83 cents per cubic metre.

OTHER REVENUE - $2,126,000 (1982 - $2,513,000)

This is made up as follows:

Rental of property and equipment	$ 86,000
Disposal of surplus properties	1,000
Investment income	1,457,000
Transfer from the municipality re Canada/Ontario Employment Development Program	305,000
Miscellaneous	278,000
	$ 2,127,000

The amount of $1,457,000 for investment income is the net interest that was credited to the Waterworks System in 1983 on the daily interfund balance with the Metropolitan Corporation, upon which I have commented on page 2.

Balance Sheet

I comment on selected items as follows:

RECEIVABLE FROM THE MUNICIPALITY - $15,802,000
(1982 - $10,869,000)

This represents the financial relationship with the municipality as a result of interfund accounting and I have commented on this on page 2.

ACCOUNTS RECEIVABLE - SALE OF WATER - $10,255,000
(1982 - $9,246,000)

This is the amount owing for the sale of water, including a receivable of $250,000 from the City of York, which amount may in whole or in part become a receivable from the City of Toronto as a result of future negotiations. Except for this receivable, all amounts were received by the end of January 1984. The details are as follows:

Area municipalities:	
Borough of East York	$ 363,000
City of Etobicoke	1,458,000
City of North York	2,017,000
City of Toronto	3,481,000
City of York	693,000
	8,012,000
Scarborough Public Utilities Commission	1,594,000
Province of Ontario	649,000
	$10,255,000

OTHER RECEIVABLES - $5,922,000 (1982 - $4,872,000)

Included in this balance is an amount of $232,000 due from the Province of Ontario for grants in connection with the construction of water supply facilities, and $5,504,000 of surplus sinking funds from the Sinking Fund Committee.

INVENTORIES - $480,000 (1982 - $608,000)

This is made up mainly of valves, piping, etc., to be used in construction work and is valued at the cost of acquisition. Of this amount, inventory valued at $335,0000 consisting mainly of pipe manufactured specifically for the Waterworks, is being held by suppliers until required to save delivery and storage costs.

CAPITAL OUTLAY TO BE RECOVERED IN FUTURE YEARS - $85,928,000 (1982 - $96,324,000)

This comprises capital assets acquired by the Metropolitan Corporation. Debentured assets are valued at the outstanding amount of related debentures issued by the Corporation less the related Sinking Fund balance.

Assets acquired (furniture and equipment, etc.) for which no debenture debt is outstanding or for which no debentures were or will be issued are expensed in the year of purchase.

ACCOUNTS PAYABLE - $2,103,000 (1982 - $3,191,000)

This represents amounts payable to sundry suppliers and other creditors including $64,000 payable to area municipalities.

LONG TERM DEBT FINANCED BY THE MUNICIPALITY - $85,928,000 (1982 - $96,324,000)

The balance of $85,928,000 represents debentures issued by the Metropolitan Corporation and unmatured at December 31, 1983 less the pertinent actual Sinking Fund for the Sinking Fund debentures in the hands of the Metropolitan Toronto Sinking Fund Committee.

As set out in the Notes to the Financial Statements, of the $85,928,000 for net debenture debt, $50,243,000 is for debentures payable in currency of the United States which amount is the Canadian equivalent translated at the rate of exchange prevailing at the date the debentures were issued.

RESERVES AND RESERVE FUNDS - $3,380,000 (1982 - $1,982,000)

The transactions recorded in 1983 are summarized in the Statement of Continuity of Reserves and Reserve Funds. The purposes of the accounts are as follows:

Reserve for Exchange Stabilization - $384,000 (1982 - $384,000)

This reserve was established to cover situations where exchange on principal and interest charges on long term debt exceed the amount provided in the operating budget. The actual exchange was $320,000 less than the budgeted amount.

Reserve Fund for Liability for Easement - $64,000 (1982 - $58,000)

This fund will be used in the future for rental payments for easements adjacent to the former Lambert Lodge lands.

Reserve for Accrual of Debenture Interest - $1,850,000 (1982 - $925,000)

The balance in this reserve will be used to partially offset the increased debt charges that will occur in 1985 when full accrual of debenture interest takes effect.

Capital Financing Stabilizing Reserve - $1,082,000 (1982 - $615,000)

The purpose of this reserve is set out in Note 7 to the Financial Statements and I have further commented on page 5 on the calculation of the transfer made in 1983 to the reserve.

ACCUMULATED NET REVENUE - $13,844,000 (1982 - $10,163,000)

This amount represents the accumulated net surplus earned by the Waterworks System since its inception on January 1, 1954.

In accordance with Section 39 of the Municipality of Metropolitan Toronto Act, the surplus of the Waterworks System has remained as a credit to the System and no part of this surplus has been credited to the general funds of the Metropolitan Corporation.

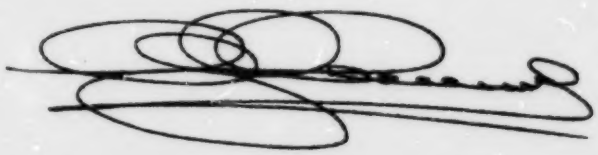
UNAPPLIED CAPITAL RECEIPTS - $7,889,000 (1982 - $6,598,000)

This is the excess of capital financing by project over the related cost of work in progress.

General Comments

INSURANCE

Fidelity, public liability, fire, explosion, boiler and marine insurance is carried by the Waterworks System. The coverage was determined with the advice of an Insurance Consultant and appears to be sufficiently comprehensive and satisfactory.



METROPOLITAN AUDITOR

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Metropolitan Toronto

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Allan G. Andrews, C.A., *Metropolitan Auditor*

May 10, 1984

AUDITOR'S REPORT

The Chairman and Members of
The Metropolitan Council of
The Municipality of Metropolitan Toronto

I have examined the balance sheet as at December 31, 1983, of the Metropolitan Waterworks System and the statements of revenue, expenditure and accumulated net revenue, continuity of reserves and reserve funds, and changes in financial position for the year then ended. My examination was made in accordance with generally accepted auditing standards and accordingly included such tests and other procedures as I considered necessary in the circumstances.

In my opinion, these financial statements present fairly the financial position of the Metropolitan Waterworks System as at December 31, 1983, and the results of its operations and the changes in its financial position for the year then ended, in accordance with generally accepted accounting principles for Ontario municipalities applied on a basis consistent with that of the preceding year.

METROPOLITAN AUDITOR

METROPOLITAN WATERWORKS SYSTEM

BALANCE SHEET

DECEMBER 31, 1983

(with comparative figures for 1982)

	1983	1982
	(in thousands)	
ASSETS		
CURRENT ASSETS		
Receivable from the Municipality	$ 15,802	$ 10,869
Accounts receivable - sale of water (note 5)	10,255	9,246
Other receivables	5,922	4,872
Prepaid expenses and deposits	197	225
Inventories	480	608
TOTAL CURRENT ASSETS	32,656	25,820
LONG TERM INVESTMENT RE EASEMENT RESERVE FUND (including interest receivable of $24,000 - 1982 $18,000)	64	58
CAPITAL OUTLAY TO BE RECOVERED IN FUTURE YEARS	85,928	96,324
	$118,648	$122,202
LIABILITIES		
CURRENT LIABILITIES		
Accounts payable (notes 3, 4)	$ 2,103	$ 3,191
Other current liabilities	5,504	3,944
TOTAL CURRENT LIABILITES	7,607	7,135
LONG TERM DEBT FINANCED BY THE MUNICIPALITY (note 2)	85,928	96,324
RESERVES AND RESERVE FUNDS	3,380	1,982
ACCUMULATED NET REVENUE	13,844	10,163
UNAPPLIED CAPITAL RECEIPTS	7,889	6,598
	$118,648	$122,202

(see accompanying notes)

METROPOLITAN WATERWORKS SYSTEM

STATEMENT OF REVENUE, EXPENDITURE AND ACCUMULATED NET REVENUE

FOR THE YEAR ENDED DECEMBER 31, 1983

(with comparative budgeted figures for 1983 and actual figures for 1982)

	1983 Budget	1983 Actual (in thousands)	1982 Actual
REVENUE			
Sale of water	$64,300	$67,431	$59,921
Other revenue (Schedule I)	1,312	2,127	2,513
TOTAL REVENUE	65,612	69,558	62,434
EXPENDITURE			
Operations			
Water supply	9,177	10,390	9,586
Power and pumping	11,759	11,895	11,033
Water transmission and distribution	4,512	4,638	4,330
Administration	11,604	11,595	10,433
TOTAL OPERATING EXPENDITURE (Schedule II)	37,052	38,518	35,382
Principal payments and interest charges on long term debt	23,314	22,994	22,775
Transfers to reserves and reserve funds	1,392	1,392	1,540
Capital expenditure out of current revenue	3,137	2,973	2,844
TOTAL EXPENDITURE	64,895	65,877	62,541
NET REVENUE (COST) FOR THE YEAR	717	3,681	(107)
ACCUMULATED NET REVENUE, BEGINNING OF YEAR	10,163	10,163	10,270
ACCUMULATED NET REVENUE, END OF YEAR	$10,880	$13,844	$10,163

(see accompanying notes)

METROPOLITAN WATERWORKS SYSTEM

STATEMENT OF CONTINUITY OF RESERVES AND RESERVE FUNDS

FOR THE YEAR ENDED DECEMBER 31, 1983

(with comparative figures for 1982)

	Exchange Stabilization Reserve	Reserve for Accrual of Debenture Interest	Capital Financing Stabilizing Reserve	Reserve Fund for Liability for Easement	Total 1983	Total 1982
			(in thousands)			
BALANCE, BEGINNING OF YEAR	$ 384	$ 925	$ 615	$ 58	$1,982	$ 657
Contributions from current revenue		925	467		1,392	1,540
Interest earned				6	6	5
		925	467	6	1,398	1,545
Transfer to Metropolitan Toronto Reserve Fund						220
BALANCE, END OF YEAR	$ 384	$1,850	$1,082	$ 64	$3,380	$1,982

(see accompanying notes)

METROPOLITAN WATERWORKS SYSTEM

STATEMENT OF CHANGES IN FINANCIAL POSITION

FOR THE YEAR ENDED DECEMBER 31, 1983

(with comparative figures for 1982)

	1983	1982
	(in thousands)	
SOURCE OF FUNDS		
Total revenue	$69,558	$62,434
Total operating expenditure	38,518	(35,382)
Total provided from operations	31,040	27,052
Proceeds of debenture issue transferred from the municipality		1,015
Contributions from sinking funds	3,943	2,046
Other		
Ministry of Environment share of costs:		
Water supply facilities grants	27	2,034
Provincial community services contribution program	520	1,579
	35,530	33,726
APPLICATION OF FUNDS		
Contribution to Metropolitan Sick Pay Reserve Fund		220
Capital expenditure	6,172	8,115
Principal payments and interest charges on long term debt	22,994	22,775
	29,166	31,110
NET INCREASE IN WORKING CAPITAL	6,364	2,616
WORKING CAPITAL, BEGINNING OF YEAR	18,685	16,069
WORKING CAPITAL, END OF YEAR	$25,049	$18,685

(see accompanying notes)

METROPOLITAN WATERWORKS SYSTEM
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1983

1. ACCOUNTING POLICIES

(a) Financial Administration

The Municipality of Metropolitan Toronto Act requires the Waterworks System to be self-sustaining and to retain any surplus revenues generated from operations. Accordingly, the revenues, expenditures, assets and liabilities of the System are accounted for separately from the operations of the Municipality. For administrative convenience, staff of the System are employed by the Municipality, but all employee costs are charged directly to the System. The Municipality also provides working capital, temporary funding for capital works and issues debentures on behalf of the Waterworks System. Debt servicing requirements of these debentures are repaid by the System to the Municipality and charged against operating revenues of the System.

(b) Fixed Assets and Depreciation

Fixed assets are valued at the aggregate of the principal portion of net long term liabilities and reported on the Balance Sheet as "Capital Outlay to be recovered in future years". Accordingly, no depreciation is charged in the accounts.

(c) Inventories

Inventories are valued at cost.

(d) Liabilities Payable in Foreign Currencies

Long term debts payable in U.S. funds have been converted into Canadian funds at the exchange rate prevailing at the times the debts were incurred by the Municipality of Metropolitan Toronto.

(e) Charges for Net Long Term Liabilities

Debt servicing costs (principal and interest) are charged against current revenues in the periods in which they fall due. Interest charges are not accrued for the periods from the dates of the latest interest payments to the end of the financial year. It is the intention of Metropolitan Council to convert to a system of full accrual of debenture interest charges on January 1, 1985 and to permit the phasing of the fiscal impact over intervening years allocations are being made to a reserve established for this purpose.

The amount of $22,994,000 charged to expenditures on the Statement of Revenue and Expenditure consists of principal payments of $5,668,000 and interest payments of $16,877,000. Payments of interest and principal on debt issued in U.S. currency included in these amounts are reflected at the Canadian dollar cost incurred. Principal payments include the sum of $440,000 (1982 - $349,000) which reflects the excess of costs of conversion to U.S. funds over the corresponding principal amounts recorded at the times the debt was incurred.

2. LONG TERM DEBT FINANCED BY THE MUNICIPALITY TO BE RECOVERED FROM THE REVENUES OF THE WATERWORKS SYSTEM

Total principal amount of long term liabilities outstanding	$184,968,000
Less: Value of sinking funds accumulated to retire outstanding long term liabilities	99,040,000
	$ 85,928,000

Included in the total of $85,928,000 is $50,243,000 of long term debt payable in U.S. funds converted at rates of exchange prevailing at the times the debt was incurred. If translated at the exchange rate prevailing at December 31, 1983, the Canadian dollar equivalent of this amount of debt would be increased by $9,419,000 (1982 - $9,445,000).

3. VESTED SICK LEAVE BENEFITS

Under the sick leave benefit plan of the Municipality, unused sick leave can accumulate and employees, including employees of the Waterworks System, may become entitled to a cash payment when they leave the Municipality's employment.

In 1982, the Municipality of Metropolitan Toronto established a Corporate Sick Pay Reserve Fund in its own accounts to cover payouts to employees, including those of the System, such that contributions to the fund are sufficient to offset expected payouts over a given period of time.

For the purpose of establishing the level of this Fund, projections are required to be made over a forecast period of ten years, such projection process being repeated every two years. It is anticipated that this process will stabilize the financial impact on the System in respect of future payment of vested sick leave benefits. Based on the latest projections, the contributions of the System to the Corporate Sick Pay Reserve Fund are anticipated to amount to $633,000 for the years 1984-1986, $698,000 for the years 1987 to 1989 and $780,000 for the years 1990 to 1992. Such contributions will discharge any liability of the System in this regard.

The contribution of the Waterworks System to the Corporate Sick Pay Reserve Fund in 1983 amounted to $201,000.

4. PAST SERVICE PENSION COSTS

In addition to regular payments in respect of current service, the Metropolitan Toronto Waterworks is obligated to pay $382,000 in each of the years 1984 to 1992 in respect of an unfunded liability generated by improvements in the Metropolitan Toronto Pension Plan. No provision has been made in the accounts for this obligation. The expense is recorded when paid.

5. WATER BILLING ADJUSTMENTS

The accounts include an advance of $250,000 paid to the Borough of York as an interim credit in respect of an apparent overbilling for the sale of water for the period August 1980 to April 1982. The disposition of this matter is still under negotiation with the anticipated result that all or a portion of the final amount involved may be recoverable from another area municipality and accordingly no provision has been made in the accounts for any potential loss in this regard.

6. CAPITAL FINANCING STABILIZING RESERVE

Metropolitan Council on March 15, 1983, approved the creation of a Capital Financing Stabilizing Reserve, commencing in 1982, for the purpose of stabilizing the contribution of the current fund towards capital expenditure at a level no greater than 50 per cent of the actual net capital financing requirements for the year. To the extent that the annual provision in the operating budget to finance capital expenditures exceeds this limit, the surplus is transferred to the reserve; conversely if such annual provision amounts to less than this limit, the Metropolitan Treasurer may draw upon the reserve to meet any shortfall.

The balance of the reserve stood at $1,082,000 as at December 31, 1983.

7. ONTARIO INFLATION RESTRAINT PROGRAM

Pursuant to the terms of the Inflation Restraint Act enacted by the Ontario Legislature on December 15, 1982, the Metropolitan Waterworks System was subject to the Ontario Inflation Restraint Program. Accordingly, salaries and wages paid by the Metropolitan Waterworks System in 1983 were subject to restraint under the Provincial program.

8. COMPARATIVE FIGURES

Certain of the 1982 figures presented here for comparative purposes have been reclassified to conform with the current year's presentation.

Schedule I

METROPOLITAN WATERWORKS SYSTEM

ANALYSIS OF OTHER REVENUE

FOR THE YEAR ENDED DECEMBER 31, 1983

(with comparative figures for 1982)

	1983	1982
	(in thousands)	
OTHER REVENUE		
Rentals	$ 86	$ 71
Investment income	1,457	1,656
Proceeds from disposal of surplus properties		4
Excess debenture proceeds used to offset debt charges	13	6
Transfer from municipality re Ontario Employment Incentive Program		640
Transfer from municipality re Canada/ Ontario Employment Development Program	305	
Miscellaneous	266	136
	$2,127	$2,513

Schedule II

METROPOLITAN WATERWORKS SYSTEM

ANALYSIS OF OPERATING EXPENDITURES

FOR THE YEAR ENDED DECEMBER 31, 1983
(with comparative figures for 1982)

	Salaries Wages and Fringe Benefits	Materials Supplies & Utilities	Other Services	Total 1983	Total 1982
			(in thousands)		
Water supply - own source	$ 6,333	$ 3,684	$ 373	$10,390	$ 9,586
Power and pumping	3,768	7,968	159	11,895	11,033
Water transmission and distribution	3,975	343	320	4,638	4,330
Administration	1,221	29	10,345	11,595	10,433
Total operating expenditure	$15,297	$12,024	$11,197	$38,518	$35,382

POOR

QUALITY

ORIGINAL